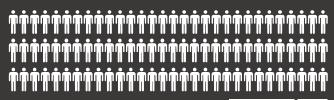


The Lime Industry's challenging Ambitions to achieve a carbon-negative Footprint

Lhoist at a Glance



6.700





>80 Sales in # of countries



4 techn. Customer Service Centers



100 Plants & Terminals



R&D Center

2.2 bn € Others 16%

Pulp & Paper 6%

Agriculture 7%



29% Steel

23% Environment

19% Building & Civil Engineering



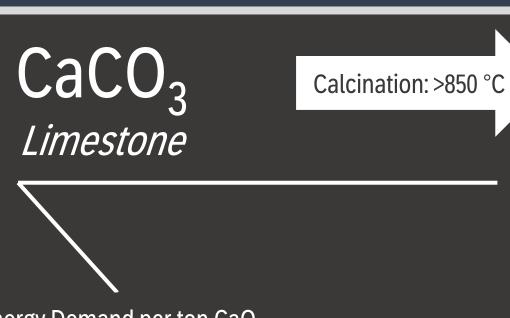
53% Europe

2% Others

7% South America

38% North America

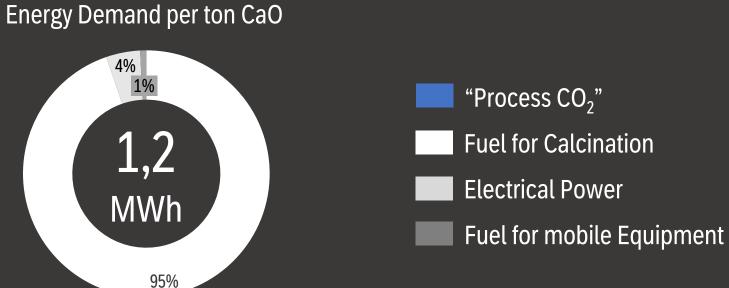
Our Business: Burning Lime



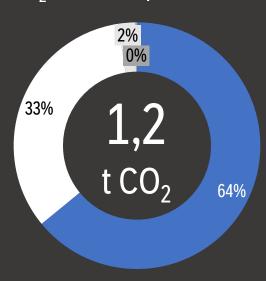
CaO +

Qicklime



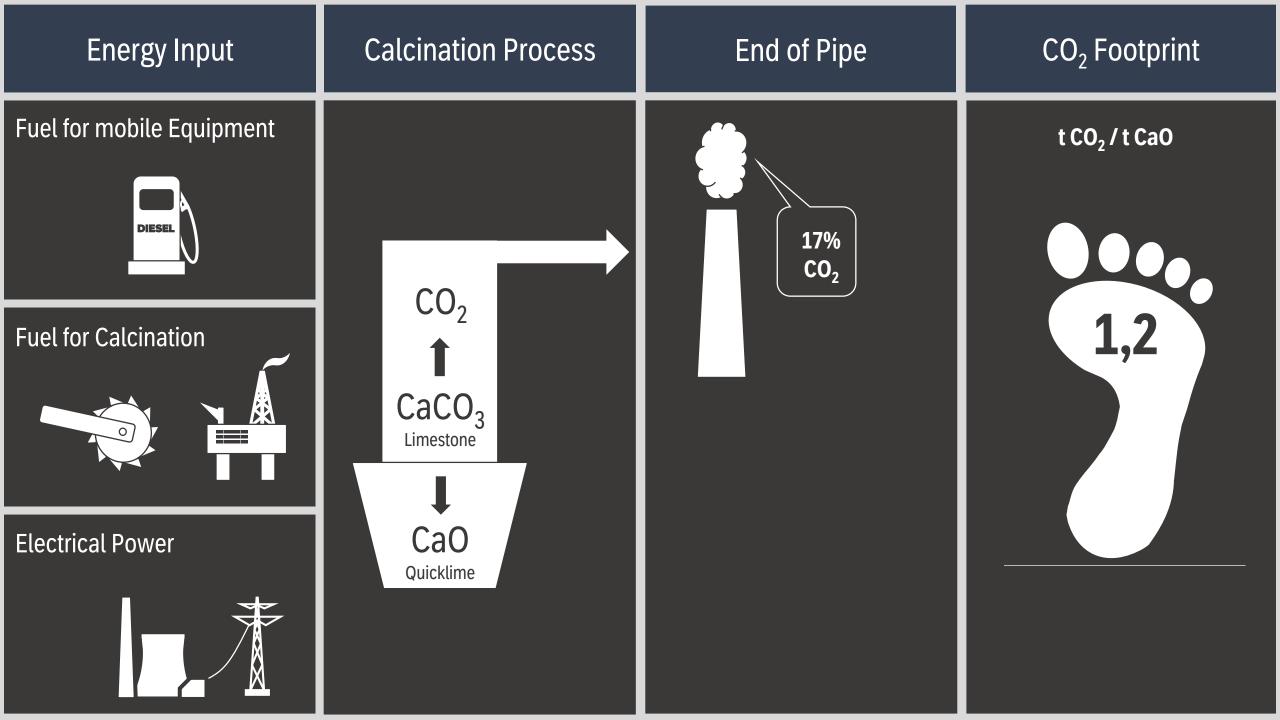


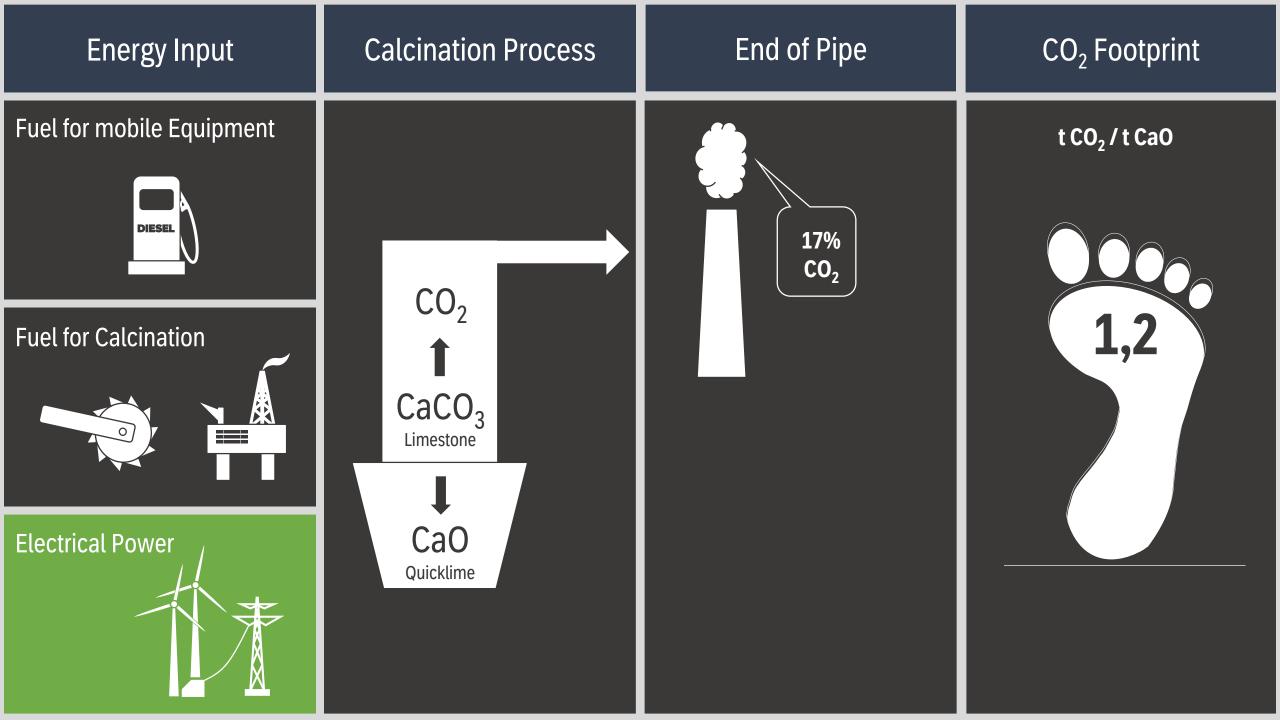


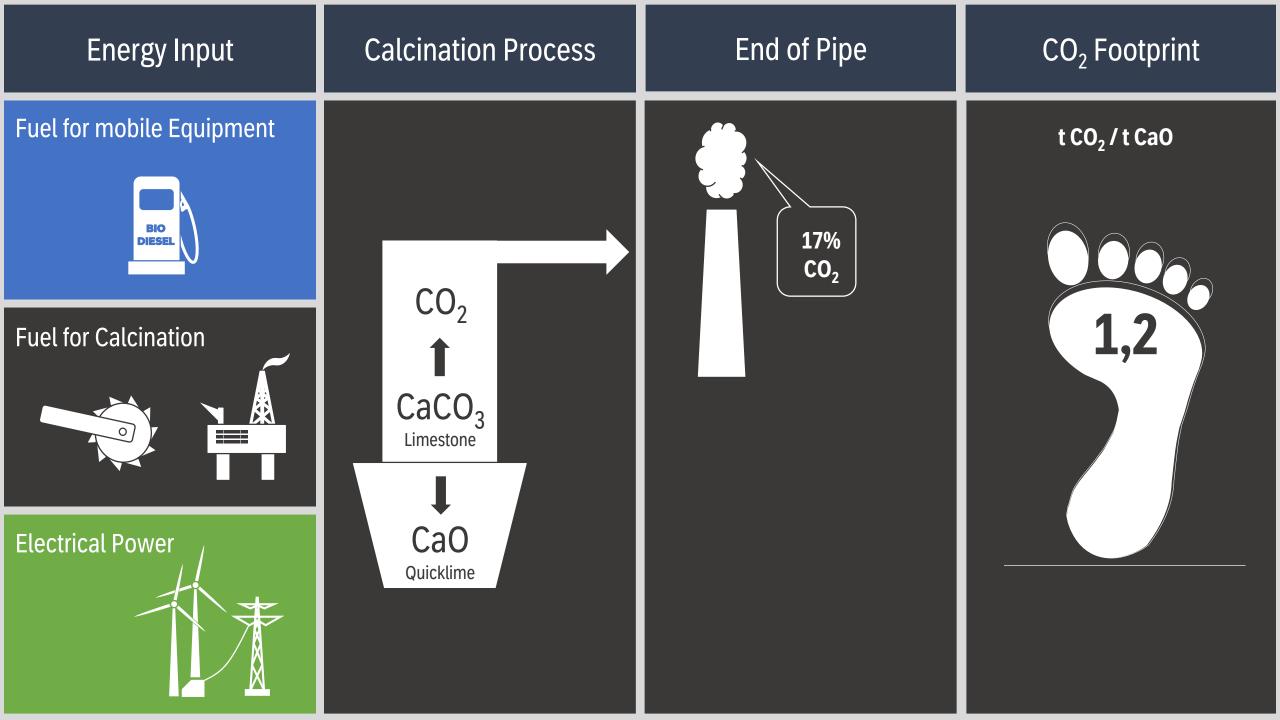


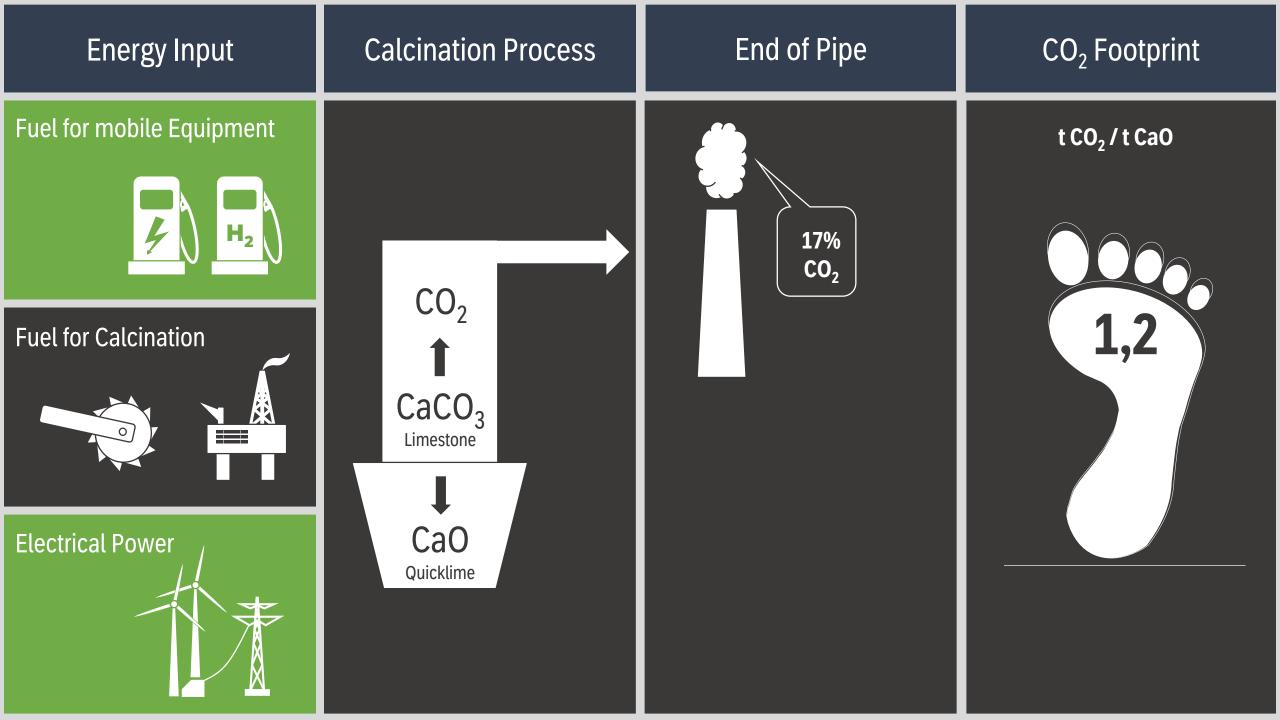
Our Business: Burning Lime

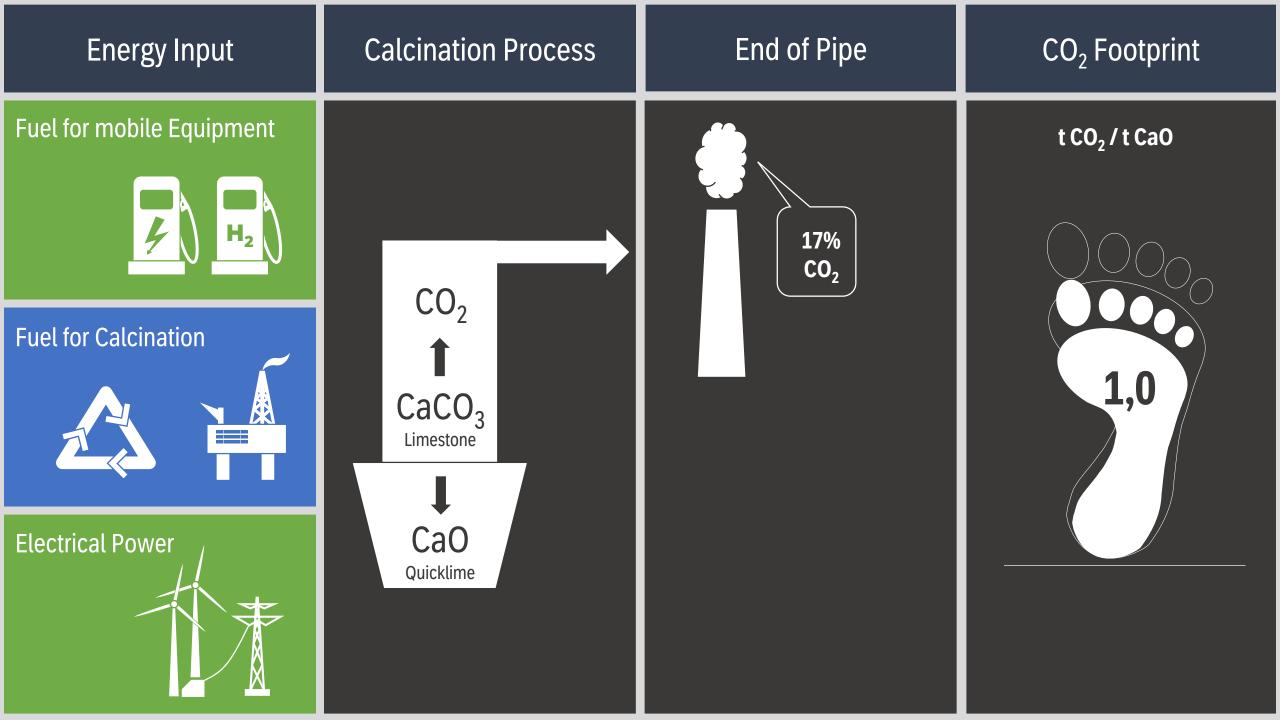
Transformation Roadmap

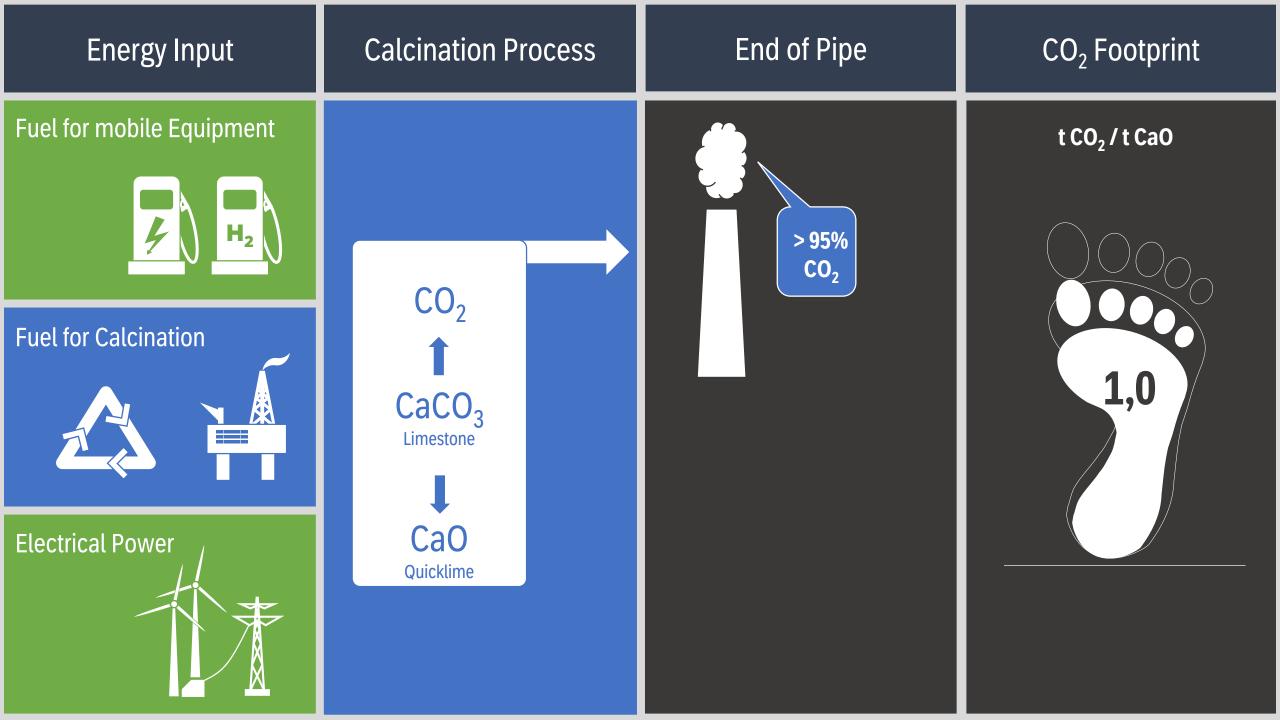


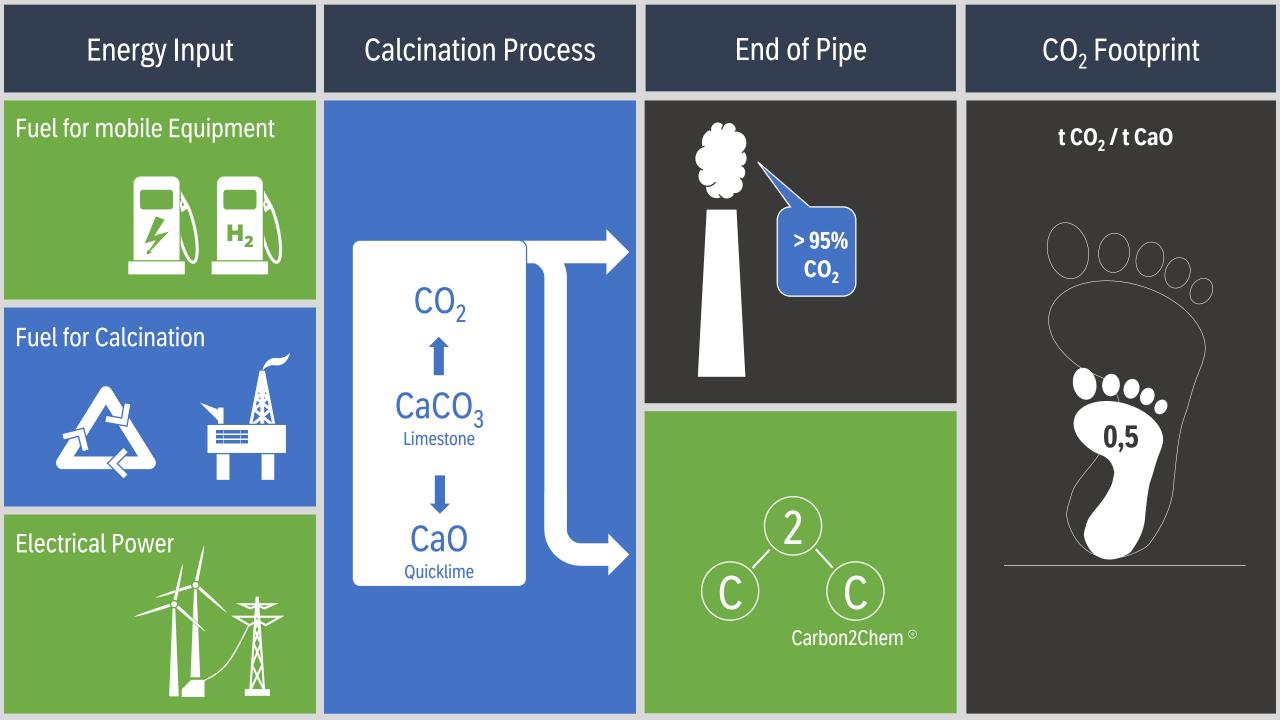


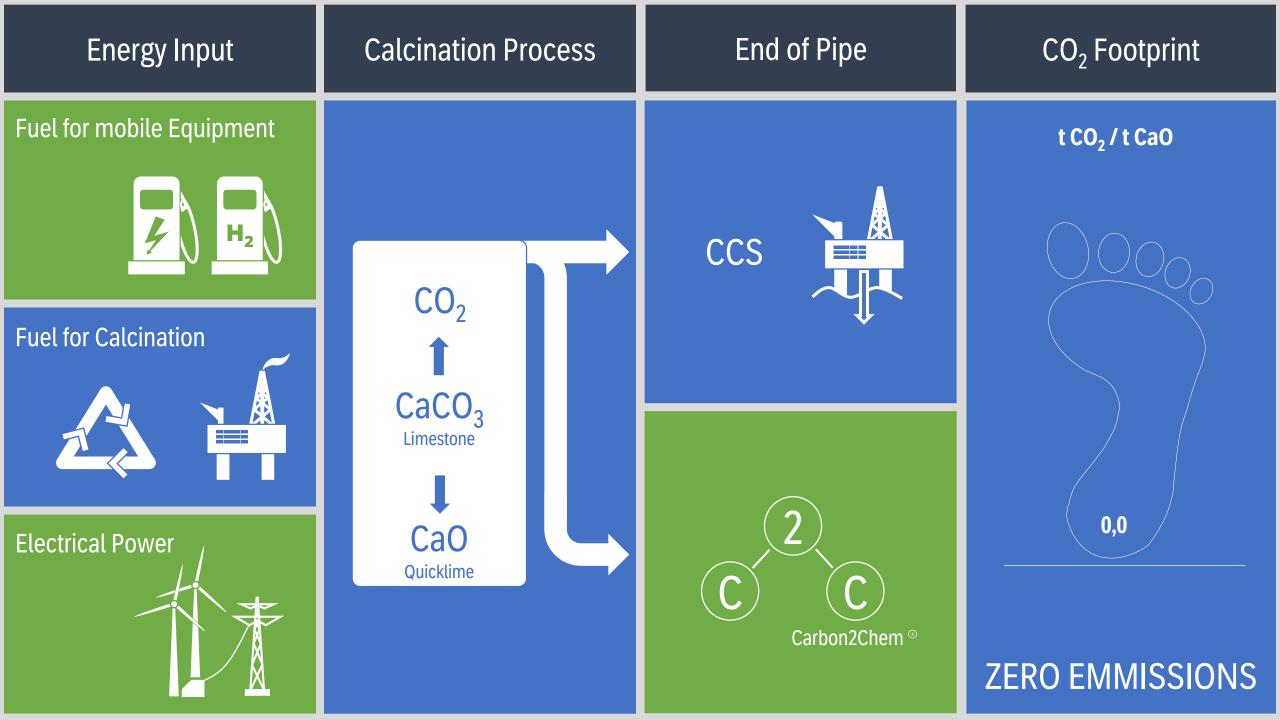


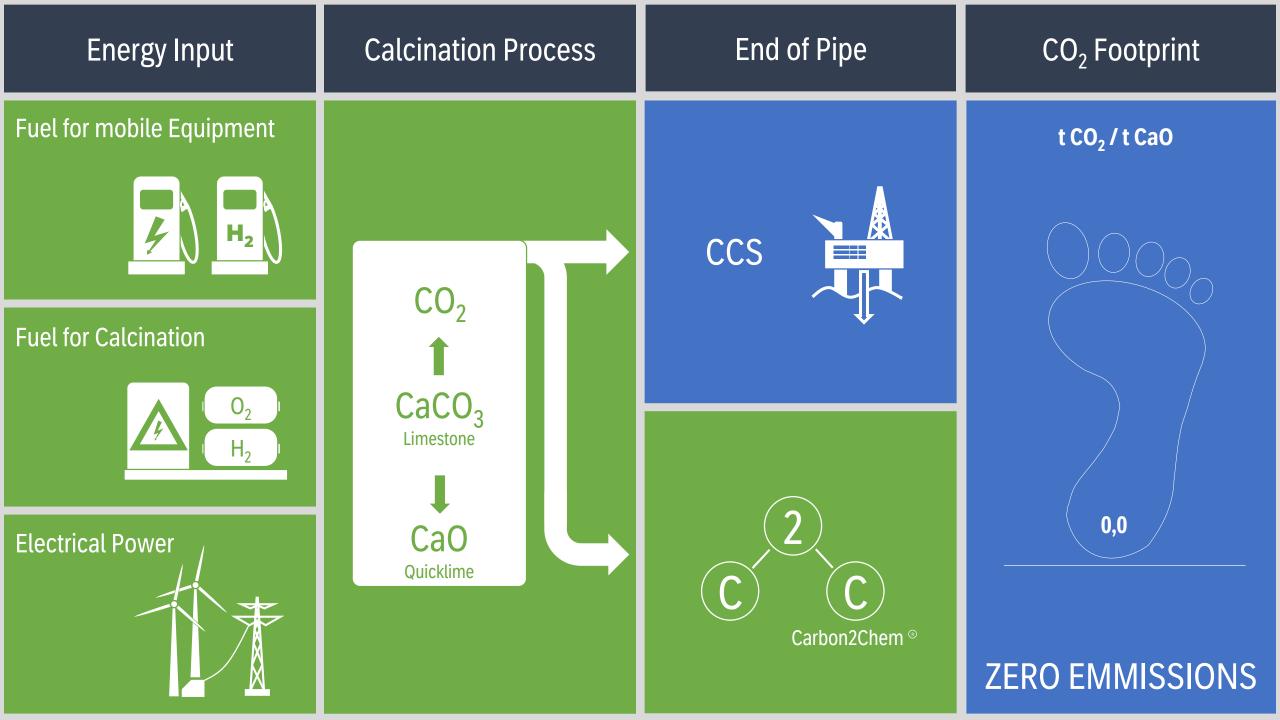


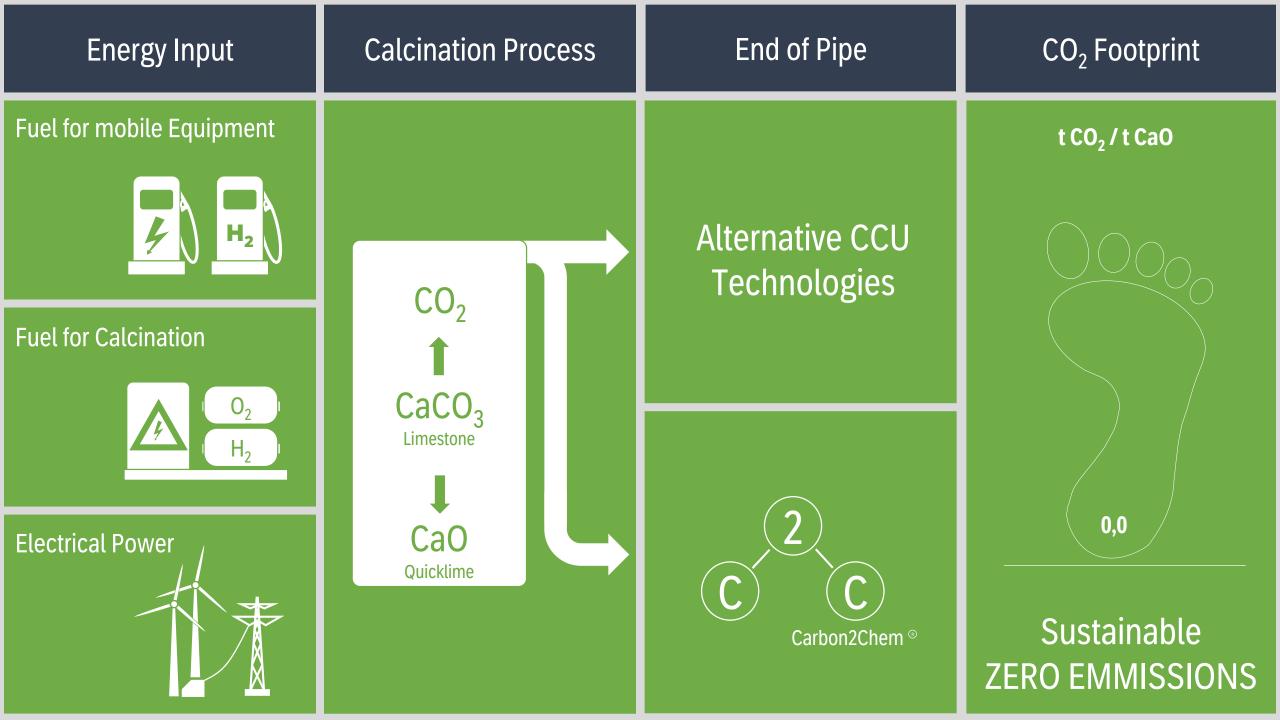












The "Gold Standard": Becoming carbon-negative

The "Lime-Cycle"

t CO₂/t CaO

CO₂ Footprint

CaO + CO₂ Re-carbonation CaCO₃

Quicklime

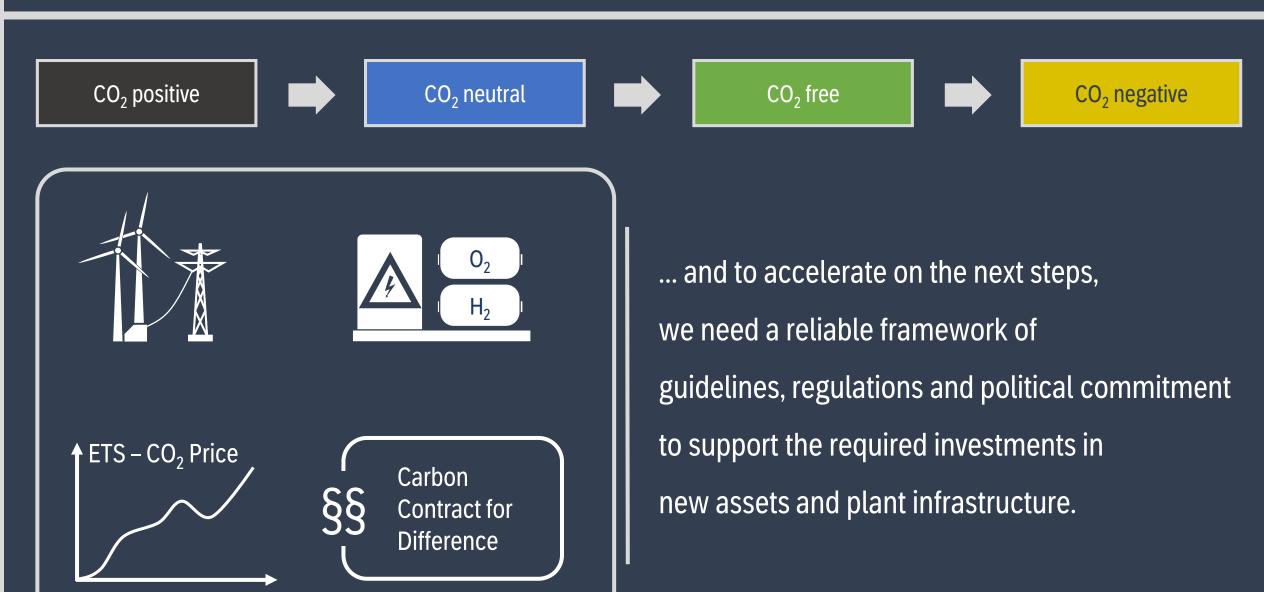
Limestone

-X

1,3 t + (1 t) = 2,3 t



We have already started our journey ...



Thank You!